

**Statement of
Investment Policies
and Goals**

Saskatchewan
Telecommunications
Pension Plan

As of June 1, 2026

APPROVED on this 16th day
of March 2026

On behalf of
Saskatchewan Telecommunications Pension Plan

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Section 1—Overview

1.01 Purpose of Statement

The purpose of this policy statement is to provide a framework for the prudent investment and administration of the pension fund. The policy provides the Investment Managers with a written statement of specific quality, quantity and rate of return standards.

A major goal of this policy statement is to establish ongoing communication between the Board and the Investment Managers. Effective communication will contribute to management of the assets in a manner that is consistent with market conditions and with the objectives of the Board.

This Policy is based on the “prudent person portfolio approach” to ensure the prudent investment and administration of the assets of the Plan, within the parameters set out in the *Pension Benefits Act, 1992* and the Regulations thereunder.

1.02 Background of the Plan

The Saskatchewan Telecommunications Pension Plan is registered pursuant to the *Pension Benefits Act, 1992*. Effective January 1, 1999, the assets and liabilities of the Saskatchewan Telecommunications Superannuation Fund were transferred to the Saskatchewan Telecommunications Pension Fund. Also effective January 1, 1999 the former Fund and the former Act, *The Saskatchewan Telecommunications Superannuation Act*, were disestablished.

1.03 Plan Profile

Aspects of the Plan that impact return requirements and risk tolerance include:

- The Plan is a contributory defined benefit pension plan.
- SaskTel, as employer, contributes amounts as necessary to ensure that sufficient funds are available to make benefits payments to retired members and address any funding deficits.
- Effective January 1, 2001, indexing of retirement benefits is guaranteed to a maximum of 2% per year.
- The Plan is mature, as it has been closed to new members since 1977. A number of early retirement programs have further reduced active membership over the years. As a result, nearly all of the actuarial liability relates to retired members.
- Liquidity requirements are also a consideration for the investment policy as, at present, benefit payments and expenses are funded solely from income and sale of assets.

- SaskTel, as sponsor, elected to annuitize and wind-up the Plan. Annuitization is expected to occur in early 2027, with wind-up to be completed at a later date following the closing of the required administrative items.

1.04 Objective of the Plans

The purpose of the Saskatchewan Telecommunications Pension Plan (the “Plan”) is to secure the fulfillment of all obligations accumulated on behalf of the Plan’s participants.

1.05 Investment and Risk Philosophy

(a) Investment Beliefs

The Policy sets out the parameters under which the Fund is managed, which are influenced by several basic assumptions about the characteristics and trends in capital markets. The key investment beliefs that shape the Policy are:

- (i) Asset allocation is the most important determining factor in the investment performance of the Fund.
- (ii) Asset mix decisions should consider the profile of liabilities and reflect liquidity needs in managing contribution and funded volatility.
- (iii) In the long term, equities will outperform bonds to compensate for their higher risk.
- (iv) Alternative asset classes, including real estate, offer an opportunity to reduce overall investment risk without reducing returns, through a combination of income, stable valuations and low correlations to traditional asset classes.
- (v) Market movements between asset classes are not perfectly correlated as equity and bond portfolios respond differently to economic factors. In addition, Canadian versus foreign equities, are not perfectly correlated due to different economic environments and the underlying composition of the capital markets. As a result, diversification offers the opportunity to improve risk-adjusted returns.
- (vi) Exposure to foreign currencies as a result of moderate levels of foreign equity investments has provided diversification benefits. However, as the time horizon shortens, eliminating some foreign currency exposure is seen as appropriate risk management where cost effective.
- (vii) The success of active management varies based on efficiency of capital markets. Where markets are efficient, the quick dissemination of information limits the ability of investment professionals to consistently add value to the broad market indices.

(b) Investment Philosophy

Plan Assets (Fund) should be prudently managed to assist in avoiding actuarial deficits and excessive volatility in annual rates of return.

The Board, in cooperation with their advisors, assessed the Plan maturity, funded status, risk preferences and tolerances. The Plan maturity is high, cash demands are high, the Plan is fully funded and annuitization of the Fund is eminent. Based on these factors, the Fund has a very low risk tolerance and a high need for liquidity. An investment philosophy focused on earning modest returns within a very low risk portfolio was

adopted by the Board. The primary investment objective is to achieve returns in-line with the growth of Plan liabilities.

(c) Risk Philosophy

The Board identified the primary risk as movements in interest rates that unevenly impact assets and liabilities, and the lack of liquidity during the annuitization process. To address the risk, the Fund is primarily invested in a custom liability matching bond mandate implemented through individual securities. Direct real estate remains in the portfolio until it can be fully redeemed by the Investment Manager. The Plan is on track to be fully de-risked from a funding volatility perspective, in the short to medium term.

1.06 Administration

The Saskatchewan Telecommunications Pension Plan text sets out the powers and responsibilities of the Saskatchewan Telecommunications Pension Board.

The Board is authorized to invest the assets of the Fund in accordance with the *Pension Benefits Act, 1992* and the *Income Tax Act*.

Investment management and custody of the Plan's assets have also been delegated as set out in Section 4.01 of this policy.

Section 2—Asset Mix and Diversification Policy

2.01 Portfolio Return Expectations

The Investment Manager(s) appointed by the Board to arrange the investment of part or all of the Fund are directed to achieve a satisfactory long-term real rate of return through a diversified portfolio within their mandate, consistent with acceptable risks and prudent management. The long-term investment objective of the Fund is to achieve a return equal to or greater than the growth in liabilities, as measured by the Custom Fixed Income Benchmark, Primary Measure, as detailed in Section 4.02 (a).

2.02 Expected Volatility

The volatility of the Fund is directly related to its asset mix. Since the Investment Managers do not have the authority to make any type of leveraged investment on behalf of the Fund, the volatility of the Fund should be similar to the volatility of the Benchmark Portfolio set out below and in Section 4.02 (Performance Measurement).

2.03 Asset Mix

(a) Combined Fund Asset Mix

Taking into consideration the investment and risk philosophy of the Fund, the following asset mix has been established:

Assets	Minimum %	Benchmark* %	Maximum %
Real Estate	0.0	0.0	10.0
Liability Matching			
Canadian Custom Fixed Income	90.0	96.0	100.0
Short-term investments	<u>0.0</u>	<u>4.0</u>	<u>10.0</u>
Liability Matching Component	90.0	<u>100.0</u>	100.0
Total Fund		100.0	

** Effective June 1, 2026*

For the purpose of the total asset mix described above, the Investment Managers' asset class investment funds are deemed to be 100% invested, even though these funds may contain a portion held in cash and cash equivalent instruments.

The Board submitted a redemption request for 100% of the units held in the real estate mandate. Redemptions are expected to occur over several quarters.

(b) Active Specialty Manager Portfolios

The following table represents the asset mix policy for the specialty Investment Managers. The Investment Manager is expected to maintain a fully invested portfolio, but cash would be permitted as set out below or in the Investment Manager's investment policy for the investment fund.

Custom Fixed Income Manager Portfolio⁽¹⁾

	Minimum %	Benchmark %	Maximum %
Custom Fixed Income	90	100	100
Short Term Investments & Cash	0	0	10

⁽¹⁾ Cash reserves in investment funds are deemed to be fully invested in that investment fund's asset class.

Short Term Investments Manager Portfolio⁽¹⁾

	Minimum %	Benchmark %	Maximum %
Short-Term Investments	90	100	100

⁽¹⁾ Cash reserves in investment funds are deemed to be fully invested in that investment fund's asset class.

Real Estate Manager Portfolio⁽¹⁾

	Minimum %	Benchmark %	Maximum %
Real Estate	90	100	100

⁽¹⁾ Cash reserves in investment funds are deemed to be fully invested in that investment fund's asset class.

2.04 Management Structure**(a) Philosophy**

A specialist management structure has been adopted for the Fund, consisting of:

- (i) An active real estate manager;
- (ii) An active fixed income manager, who will invest in a portfolio of liability matching securities; and
- (iii) An active short term investments manager,

A single multi-asset class specialty manager was employed as the most efficient implementation approach for achieving the Total Fund investment strategy and asset mix.

(b) Investment Mandate Rebalancing and Cash Flow Management Guidelines

As the Plan pursues annuitization, which will require Fund assets to be fully liquid, all cash inflows will be allocated or rebalanced to the Custom Fixed Income mandate. Fund Cash inflows may consist of, but are not limited to, interest payments, principal payments, dividends and redemptions.

Implementation of the rebalancing and cash flow management in accordance with the above shall be the responsibility of the Board, which may be delegated to Administration.

Section 3—Permitted and Prohibited Investments

3.01 General Guidelines

The investments of the Fund must comply with the requirements and restrictions imposed by the applicable legislation, including but not limited to the requirements of the *Pension Benefits Act, 1992*, which refers to the federal *Pension Benefits Standards Act, 1995* on investment related issues, the *Income Tax Act* and Regulations, and all subsequent amendments.

In general, and subject to the restrictions noted below, the Fund Assets may be invested in any of the asset classes in any of the instruments listed below. However, any permitted investment within the trust agreement of an investment fund vehicle, which is not specifically permitted below should be disclosed in writing to the Board.

3.02 Permitted Investments

In general, and subject to the restrictions in Section 2 and in Section 3, an Investment Manager may within its mandate, invest the Fund assets in any of the following asset classes and in any of the investment instruments listed below:

(a) Bonds and Mortgages

- (i) Bonds, debentures, notes, non-convertible preferred stock and other evidence of indebtedness of Canadian or developed market foreign issuers denominated and payable in Canadian dollars.
- (ii) Mortgage-backed securities.
- (iii) Asset-backed securities.
- (iv) Term deposits and guaranteed investment certificates.

(b) Real Estate

- (i) The Investment Manager will invest only in assets that are allowable investments under the applicable Canadian pension legislation and Section 149 of the *Income Tax Act (Canada)*.
- (ii) Assets may include equity interests in, and mortgages of, Canadian real estate investments and other investments permissible under Section 149 of the *Income Tax Act (Canada)*. In addition, investments may also include closed or open-ended investment funds, securities or bonds issued by tax exempt real estate corporations or pension corporations, or other issuers permitted under pension legislation where the assets underlying the securities or bonds are mortgages or real estate equities.

(c) Cash and Short-Term Investments

- (i) Cash on hand and demand deposits.
- (ii) Treasury bills issued by the federal and provincial governments and their agencies.
- (iii) Obligations of trust companies and Canadian and foreign banks chartered to operate in Canada, including bankers' acceptances.
- (iv) Commercial paper and term deposits.

(e) Other Investments

- (i) Deposit accounts of the custodian can be used to invest surplus cash holdings.

(f) Derivatives

The use of derivatives (such as options, futures and forward contracts) is permitted to protect against losses from changes in interest rates and credit spreads. Sufficient assets or cash must be held to cover commitments due to the derivatives transactions. No derivatives can be used for speculative trading or to create a portfolio with leverage.

(g) Investment Funds

Investment in investment funds is permissible.

Investment fund investments are governed by the policies for each fund. The Board has reviewed the guidelines for the following funds and determined they are appropriate investment vehicles for a portion of the Fund assets:

TD Greystone Real Estate Fund

TD Emerald Canadian Treasury Management – Government of Canada Fund

The Investment Manager is required to notify the Board immediately in writing of any changes to the investment fund guidelines. In the event fund guideline changes are deemed inappropriate by the Board for an existing investment fund, the Board will determine the necessary course of action, which may include exiting the fund.

Any new investment funds reviewed and deemed appropriate during the course of the year are to be added to the list of eligible funds during the next investment policy review.

3.03 Minimum Quality Requirements

(a) Quality Standards

Within the investment restrictions for individual Investment Manager portfolios, including investment funds, all portfolios should hold a prudently diversified exposure to the intended market.

- (i) The minimum quality standard for individual bonds and debentures is 'BBB' or equivalent as rated by a Recognized Bond Rating Agency, at the time of purchase (includes all sub-rating levels within the overall "BBB" rating).

- (ii) The minimum quality standard for individual short-term investments is 'R-1' or equivalent rating as rated by a Recognized Bond Rating Agency, at the time of purchase.
- (iii) All investments shall be reasonably liquid (i.e., in normal circumstances, with the exception of real estate, they should be capable of liquidation within 1 month).
- (iv) Unrated bonds should be assigned a rating by the Investment Manager before purchase.
- (v) The minimum quality standard for individual preferred shares is 'P-1' or equivalent as rated by a Recognized Bond Rating Agency, at the time of purchase.

(b) Split Ratings

In cases where the Recognized Bond Rating Agencies do not agree on the credit rating, the bond will be classified in accordance with the rules established by FTSE Russell for the FTSE Canada Universe and Maple Bond Indexes.

(c) Downgrades in Credit Quality

An Investment Manager will take the following steps in the event of a downgrade in the credit rating of a portfolio asset by a Recognized Rating Agency to below the purchase standards set out in Section 3.03(a) Quality Standards:

- (i) The client will be notified of the downgrade at the earliest possible opportunity;
- (ii) Within ten business days of the downgrade, the Investment Manager will advise the Client in writing of the course of action taken or to be taken by the Investment Manager, and its rationale; and
- (iii) The Investment Manager will provide regular reporting on the status of the asset until such time as the security matures, is sold or is upgraded to a level consistent with the purchase quality standards as expressed in the above guidelines.

(d) Rating Agencies

For the purposes of this Policy, the following rating agencies shall be considered to be 'Recognized Bond Rating Agencies':

- (i) DBRS Morningstar;
- (ii) S&P Global;
- (iii) Moody's Investors Services; and,
- (iv) Fitch Ratings

3.04 Maximum Quantity Restrictions

(a) Individual Investment Manager Level

The Investment Manager shall adhere to the following restrictions:

(i) ***Bonds and Short-Term***

- (A) Except for federal and provincial bonds (including government guaranteed bonds), no more than 10% of a Investment Manager's bond portfolio may be invested in the bonds of a single issuer and its related companies.
- (B) Except for federal and provincial bonds, no one bond holding shall represent more than 10% of the market value of the total outstanding for that bond issue.
- (C) 'BBB' bonds may not be purchased if the purchase would raise the holdings rated 'BBB' or lower to more than 15% of the market value of the bond portfolio.
- (D) No more than 5% of the market value of the bond portfolio may be held in foreign issuer bonds.

(ii) ***Real estate***

- (A) The real estate portfolio shall be prudently diversified by geographic region and property-type.
- (B) Leverage at the property and portfolio level should be reasonable given the nature of the property and economic environment.
- (C) No one property shall represent more the 10% of the market value of the real estate portfolio.
- (D) The Investment Manager will not invest in non-income producing properties if such investment would result in the aggregate market value of non-income producing properties exceeding 20% of the market value of the portfolio of the Fund.

(iii) ***Investment Funds***

Except for the real estate and mortgage funds, an investment by the Fund in a single investment fund should not exceed 10% of the market value of that fund unless provision has been made to transfer assets out of the fund "in kind" where possible or practical.

3.05 Prior Permission Required

The following investments are permitted provided that prior permission for such investments has been obtained from the Board:

- (a) Direct investments in venture capital financing,
- (b) Direct investments in resource properties,
- (c) Investments in an investment fund note listed in Section 3.02 (g),
- (d) Derivatives other than those otherwise permitted in Section 3.02(f) above.

3.06 Prohibited Investments

The Investment Managers shall not:

- (a) Invest in companies for the purpose of managing them;
- (b) Purchase securities on margin or engage in short sales, except in the case of a unleveraged synthetic index strategy where the Investment Manager will utilize futures contracts and short-term securities to attempt to create returns that match those of a specified index; or,
- (c) Make any investment not specifically permitted by this Policy.

3.07 Securities Lending

The investments of the Fund Assets may be loaned, for the purpose of generating revenue for the Fund Assets, subject to the provisions of the *Pension Benefits Act, 1992*, the *Income Tax Act (Canada)* and their applicable Regulations.

Such loans must be secured by cash and/or readily marketable government bonds, treasury bills and/or letters of credit, discount notes and banker's acceptances of Canadian chartered banks. The amount of collateral taken for securities lending should reflect best practices in local markets. In Canada, the current market practice is to obtain collateral of at least 105% of the market value of the securities lent. This market relationship must be calculated at least daily.

The terms and conditions of any securities lending program including the maximum exposure in aggregate and by counterparty will be set out in a contract with the Custodian. The Custodian shall, at all times, ensure that the administration has a current list of those institutions that are approved to borrow the Plan's investments. If the Plan assets are invested in an investment fund, security lending will be governed by the terms and conditions set out in the investment fund contract.

3.08 Borrowing

The Fund shall not borrow money, except to cover short-term contingency and the borrowing is for a period that does not exceed ninety days.

Section 4—Monitoring and Control

4.01 Delegation of Responsibilities

The Saskatchewan Telecommunications Pension Board is the administrator of the Plan and the Fund with duties that include establishing the investment policy and objectives; establishing investment management structure; selecting Investment Managers and a custodian; and monitoring investment performance. Board duties also include hiring staff and acquiring services as necessary in administering the Fund.

In completing the above duties a number of responsibilities have been delegated:

(a) Investment Managers will:

- (i) Invest the assets of the Fund in accordance with this Policy,
- (ii) Notify the Board, in writing of any significant changes in the Investment Manager's philosophies and policies, personnel or organization and procedures,
- (iii) Reconcile their own records with those of the custodian, at least monthly,
- (iv) Meet with the Board as required and provide quarterly written reports regarding their past performance, their future strategies and other issues as requested, and
- (v) File quarterly compliance reports.

(b) The custodian/trustee will:

- (i) Maintain safe custody over the assets of the Fund,
- (ii) Execute the instructions of the Board and any Investment Manager appointed to manage the assets of the Fund, and
- (iii) Record income and provide monthly financial statements as required.

(c) The actuary will:

- (i) Provide actuarial valuations of the Plan as required, and
- (ii) Support the Board on any matters relating to plan funding and contribution rates.

(d) The investment consultant will:

- (i) Assist in the development and implementation of this policy and provide related research;
- (ii) Monitor the investment performance of the Fund and the Investment Managers on a quarterly basis;

- (iii) Support the Board on matters relating to investment management and administration of the Fund; and
- (iv) Meet with the Board as required.

The Board has the authority to retain other consultants/suppliers, as it deems necessary from time to time.

4.02 Performance Measurement

The performance of the Fund shall be measured quarterly and, in accordance with industry convention, return calculations shall be as follows:

- Time weighted rates of return.
- Total returns, gross of fees, including realized and unrealized gains and losses and income from all sources.

For the purpose of evaluating the Plan and Investment Managers, performance will normally be assessed over rolling four-year periods.

(a) Combined Fund Benchmark

The primary objective for the Fund is to earn a rate of return that, net of fees, exceeds the rate of return earned on a benchmark portfolio. The benchmark consists of the following market index total returns weighted as indicated:

Combined Fund Benchmark ⁽¹⁾	Target %
Custom Fixed Income Benchmark	96.0
FTSE Canada 91-day T-Bills	<u>4.0</u>
	<u>100.0</u>

⁽¹⁾ Effective June 1, 2026

The Custom Fixed Income Benchmark shall have the following benchmarks:

Primary Measure

The Investment Manager will be expected to match or exceed (before fees) the rate of return achieved by the Custom Fixed Income Benchmark. The Custom Fixed Income Benchmark return is the rate of return that would be achieved on a portfolio of Government of Canada “stripped coupons,” passively invested to replicate the liability benchmark cash flows.

Secondary Measure:

The Investment Manager’s performance will be assessed compared to returns generated over the weighted average returns of various FTSE Canada sub-indices. Besides the

return comparison, the intent of using FTSE Canada-based benchmarking is to permit independent, third-party performance calculations using publicly available indices.

The specific weights of the FTSE Canada sub-indices will depend on the liability matching needs of the Custom Fixed Income Mandate. Given the supply-driven nature of the FTSE Canada indices, the weightings of the various FTSE Canada sub-indices will be reviewed monthly and revised if necessary, to ensure they continue to result in a fair representative benchmark.

(b) Specialty Short Term Investments Manager

Investment results of the Short Term Investments Manager are to be tested regularly against a long-term Benchmark Portfolio comprising:

Benchmark	%
FTSE Canada 91-Day T-Bills	100

(c) Canadian Real Estate Investment Manager

Investment results of the Canadian Real Estate Investment Manager are to be tested regularly against a long-term Benchmark Portfolio comprising:

Benchmark	%
MSCI/REALPAC Canada Quarterly Property Fund	100

The market indices referred to in this section may be changed by the Board to match the specific investment mandates for the Investment Managers selected to manage the portfolio, recognizing that at all times the Fund must be managed in accordance with the asset mix guidelines set out in Section 2 and permitted and prohibited investments set out in Section 3 above.

4.03 Compliance Reporting by Investment Manager

Each Investment Manager is required to complete and sign a compliance report each quarter. The compliance report should indicate whether or not the Investment Manager's portfolio was in compliance with this Policy, or where appropriate the relevant investment fund policy, during the quarter. Copies of the compliance reports must be sent to the Board and to the Fund's investment consultant.

In the event that an Investment Manager is not in compliance with this Policy, the Investment Manager is required to advise the Board immediately, detailing the nature of the non-compliance and recommending an appropriate course of action to remedy the situation.

If an Investment Manager believes the Asset Mix Guidelines are inappropriate for anticipated economic conditions, the Investment Manager is responsible for advising the Board that a change in guidelines is desirable and the reasons therefore.

4.04 Standard of Professional Conduct

Each Investment Manager is expected to comply, at all times and in all respects, with the Code of Ethics and Standards of Professional Conduct as promulgated by the CFA Institute or internal guidelines if substantially equivalent.

Each Investment Manager will manage the assets with the care, diligence and skill that a prudent person skilled as a professional Investment Manager would use in dealing with pension plan assets. The Investment Manager will also use all relevant knowledge and skill that it possesses or ought to possess as a prudent Investment Manager.

4.05 Directed Brokerage Commission

A variety of brokers should be used in order to gain maximum utilization of the services available. It is the responsibility of the Investment Manager to ensure that the commission distribution is representative of the services rendered.

The Board does not use directed commissions (i.e., soft dollars) to pay for any goods or services. Investment Managers may use soft dollars to pay for research and other investment-related services with disclosure to the Board, provided they comply with the Soft Dollar Standards promulgated by the CFA Institute or internal guidelines if substantially equivalent.

4.06 Suppression of Terrorism

The Investment Manager must comply at all times and in all respects with the federal Suppression of Terrorism Regulations.

Section 5—Administration

5.01 Conflicts of Interest

(a) Responsibilities

This standard applies to the members of the Board as well as to all agents employed by them, in the execution of their responsibilities to the Fund (the “Affected Persons”).

An “agent” is defined to mean a company, organization, association or individual, as well as its employees, who are retained by the Board to provide specific services with respect to the investment, administration and management of the Fund.

(b) Disclosure

In the execution of their duties, the Affected Persons shall disclose any material conflict of interest relating to them, or any material ownership of securities, which could impair their ability to render unbiased advice, or to make unbiased decisions, affecting the administration of the Fund.

Further, it is expected that no Affected Person shall make any personal financial gain (direct or indirect) because of his or her fiduciary position. However, normal and reasonable fees and expenses incurred in the discharge of their responsibilities are permitted if documented and approved by the Board.

No Affected Person shall accept a gift or gratuity or other personal favor, other than one of nominal value, from a person with whom the individual deals in the course of performance of his or her duties and responsibilities for the Board.

It is incumbent on any Affected Person who believes that he/she may have a conflict of interest, or who is aware of any conflict of interest, to disclose full details of the situation to the attention of the Board immediately. The Board, in turn, will decide what action is appropriate under the circumstances but, at a minimum, will table the matter at the next regular meeting of the Board.

No Affected Person who has or is required to make a disclosure as contemplated in this Policy shall participate in any discussion, decision or vote relating to any proposed investment or transaction in respect of which he or she has made or is required to make disclosure.

5.02 Related Party Transactions

The Fund may not enter into a transaction with a related party unless permitted under the *Pension Benefits Standards Act, 1995* Regulations.

Related party includes any officer, director or employee of the Company. It also includes the investment managers and their employees, a union representing employees of the Company,

a spouse or child of the persons named previously, or a corporation that is directly or indirectly controlled by the persons named previously, among others.

Under the preceding conflict of interest guidelines, it is incumbent on any person to notify the Board Chair if a conflict arises. Such conflict includes related party transactions.

5.03 Selecting Investment Managers

In the event that a new Investment Manager must be selected or additional Investment Manager(s) added to the existing Investment Managers, the Board will undertake an Investment Manager search. The criteria used for selecting an Investment Manager will be consistent with the investment and risk philosophy set out in Section 1.05 (Investment and Risk Philosophy), and the Management Structure Philosophy set out in Section 2.04(a).

5.04 Monitoring and Rebalancing the Fund's Asset Mix

In order to ensure that the Fund operates within the guidelines stated in this Policy, the Pension Plan Manager shall monitor the asset mix on a monthly basis. In the event that the Fund falls outside of asset mix and/or rebalancing guidelines, the Pension Plan Manager will rebalance according to the rebalancing procedures as set out in Section 2.04 (b) Investment Mandate Rebalancing Guidelines and report back to the Board.

5.05 Monitoring of Investment Managers

To enable the Board to fulfil its responsibility of monitoring and reviewing the Investment Managers, the investment consultant will assist the Board, on an ongoing basis, in considering:

- (a) Investment Manager's financial stability, staff turnover, consistency of style and record of service;
- (b) Investment Manager's current economic outlook and investment strategies;
- (c) Investment Manager's compliance with this Policy, where an Investment Manager is required to complete and sign a compliance report; and,
- (d) Investment performance of the assets of the Plan in relation to the rate of return expectations outlined in this Policy.

5.06 Performance Reporting by Investment Managers

On a calendar quarterly basis, the Investment Managers will provide performance reports that include a strategy review for their portfolios.

Regular meetings between the Investment Managers and the Board will be scheduled. For each meeting, it is expected that the Investment Managers will prepare a general economic and capital markets overview, which will be distributed prior to the meeting. The Investment Managers should address the following issues in their presentations.

- (a) Review the previous period's strategy and investment results.
- (b) Discuss how the condition of the capital markets affects the investment strategy of their respective portfolios.
- (c) Economic and market expectations.
- (d) Anticipated changes in the asset mix within the limits provided in this Policy.
- (e) Discuss compliance and proxy deviations or exceptions.

An important element of the success of this policy is the link between the Investment Managers and the Board. It is expected that the Investment Managers will communicate with the Board and investment consultant whenever necessary between regularly scheduled meetings.

5.07 Dismissal of an Investment Manager

Reasons for considering the termination of the services of an Investment Manager include, but are not limited to, the following factors:

- (a) Performance results, which over a reasonable period of time, are below the stated performance benchmarks;
- (b) Changes in the overall structure of the Fund such that the Investment Manager's services are no longer required;
- (c) Change in personnel, firm structure and investment philosophy, style or approach which might adversely affect the potential return and/or risk level of the portfolio; and/or
- (d) Failure to adhere to this Policy.

5.08 Voting Rights

The Board has delegated voting rights acquired through pension fund investments to the custodian of the securities, to be exercised in accordance with the Investment Managers' instructions. Investment Managers are expected to vote all proxies in the best interests of the Plan members.

The Board may take back voting rights of assets held in segregated portfolios for specific situations.

The Investment Managers should disclose their proxy voting policies and report annually on (1) whether all eligible proxies were voted on the Plan's behalf and (2) if the proxy guidelines were followed and report on any deviations.

5.09 Valuation of Investments Not Regularly Traded

The following principles will apply for the valuation of investments that are not traded regularly:

(a) Bonds

Average of bid-and-ask prices from two major investment dealers, at least once every calendar quarter.

(b) Real estate

Real estate is valued at fair value as estimated by an annual independent appraisal. Real estate acquired within the year is recorded at cost, which approximates its fair value.

(c) Others

Securities that are not publicly traded and for which no external transaction or other evidence of market value exists, will be valued at cost.

5.10 Policy Review

This Policy may be reviewed and amended at any time, but it must be formally reviewed by the Board, at least annually.